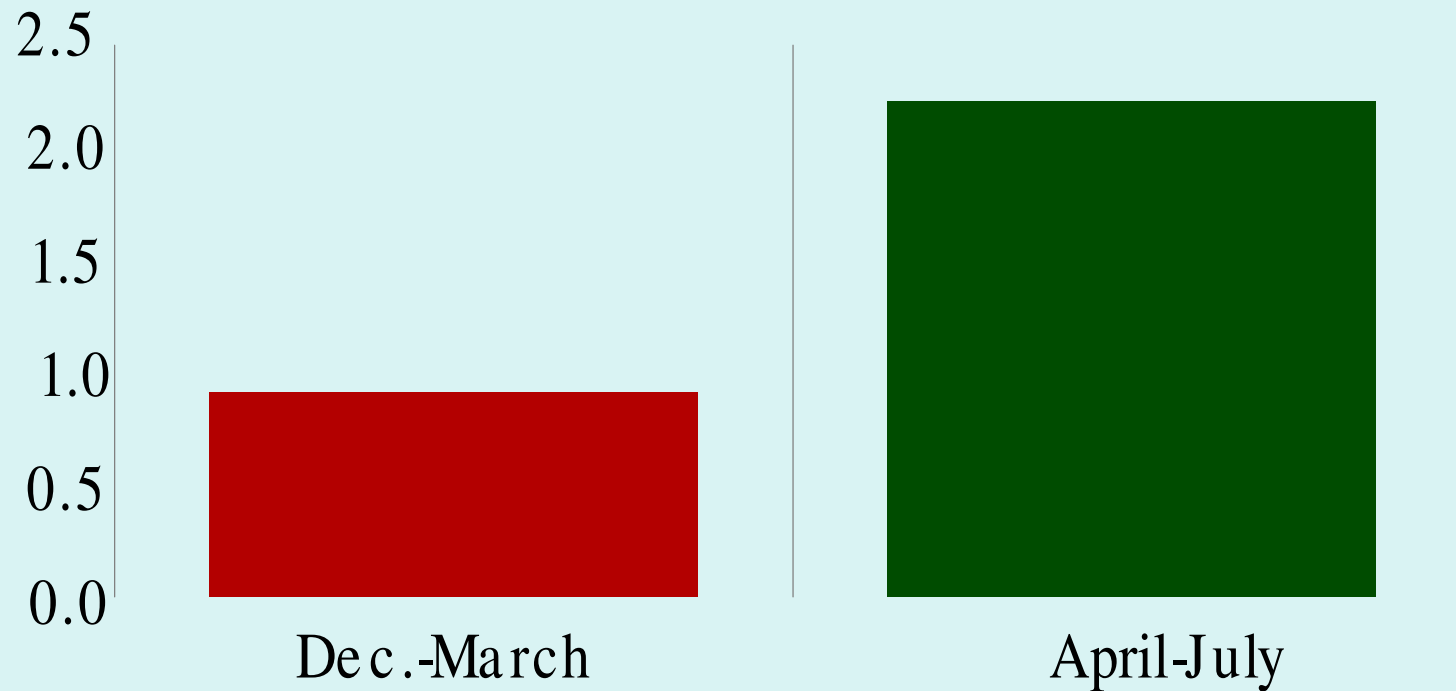


# Borland's Before And After Shot

(% of total software market before and after Delphi)



Source: G. Meier Inc.